

PEAPACK PRIVATE

Investment Banking

Industry Perspectives

Janitorial and Sanitation Sector | Fall 2025



Industry Overview

The U.S. janitorial and sanitation distribution industry is a steadily expanding market valued at approximately \$31 billion in 2024. Continued growth is expected, driven by evolving demand trends and ongoing industry consolidation

Heightened Demand

- Industry demand is projected to strengthen as service establishments benefit from moderating inflation, declining interest rates, and renewed consumer spending
- As commercial activity rebounds, demand for janitorial equipment and supplies is expected to continue rising

Health & Regulation

- Greater hygiene standards in schools, healthcare, and public facilities will require more advanced cleaning solutions
- Eco-friendly preferences are creating premium opportunities, while green suppliers and strong ESG practices help drive sustainable growth

Hened Demand Janitorial and Sanitation **Distribution Industry** Health & Regulation Technology Atton **Key Trends**

Lower Input Costs

- Stabilizing fuel prices will help reduce transportation costs, while declining resin and plastic prices lower input costs
- Stronger margins will enable wholesalers to expand:
 - Product lines
 - Logistics networks
 - Inventory management

Technology & Innovation

- Wholesalers are investing in automation, analytics, and integrated digital sales tools to enhance operational efficiency
- Mobile apps streamline ordering and reduce errors, while ecommerce and subscription models strengthen recurring revenue

Source(s): IBIS World: Janitorial Equipment Supply Wholesaling in the US (Sep 2025)

Select Private Equity Roll-Up Activity

Private equity firms have been especially active in the janitorial and sanitation distribution industry over recent years. The following are select examples of acquisitions by private equity firms in the sector:

Private Equity Fund **Platform** CAL JAN Jun 2022 **Advent** 91 **COSGROVE** Imperial Dade **Area** Distributors 3G PACKAGINGIN Add-ons Acquired from Bain Capital Merger announced 08/11/2025 **KELSO** SURETEC SIERRA Aug 2023 48 **3radyPLUS** KNIGHT WARBURG PINCUS Add-ons Acquired from *Includes Envov private ownership Solutions Oct 2023 36 AMERICAN SECURITIES Add-ons Acquired from Odyssey Ian 2021 INDUSTRIES 32 REVELAR 😭 wilheit PACKAGING Add-ons # PROVIDENT Omni Acquired from Wellspring CM Nov 2023 AmeriPac OR RA 9 **Veritiv** Add-ons Arjay Company Acquired from Audax Group

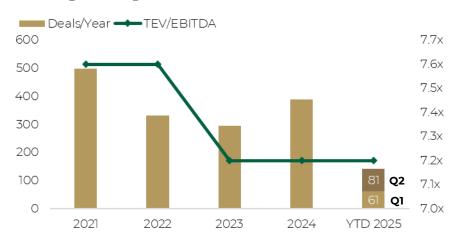
Source(s): Pitchbook. Select logos shown for illustrative purposes



Q2 2025 Middle Market M&A Overview

Middle market M&A activity strengthened in Q2, with contributing private equity firms reporting on 81 completed deals, up nearly 33% from Q1's 61; average deal size has slightly increased in the \$25-\$50M TEV size from 6.8x to 6.9x

Average Multiples and Deal Volume



TEV / EBITDA – By Industry Category⁽¹⁾⁽²⁾

Industry Category	2021	2022	2023	2024	YTD 2025	Total	N =
Manufacturing	7.1x	7.3x	6.5x	6.9x	6.5x	6.4x	2,181
Business Services	7.3x	7.4x	7.3x	7.2x	7.5x	7.0x	1,299
Health Care Services	8.1x	8.4x	8.9x	7.7x	8.3x	7.7x	486
Retail	8.3x	8.0x	6.0x	7.4x	7.8x	7.1x	146
Distribution	7.2x	7.2x	7.1x	6.9x	7.0x	6.8x	599
Media & Telecom	7.0x	9.1x	7.8x	6.7x	NA	7.5x	84
Technology	10.3x	8.1x	10.2x	8.1x	5.8x	8.5x	189
Other	7.3x	6.7x	6.9x	7.0x	7.2x	6.5x	518
Total							5,502

Source: GF Data (1) N denotes number of transactions

TEV / EBITDA - All Industries(1)

TEV (\$M)	2021	2022	2023	2024	YTD 2025	Total	N =
10-25	6.1x	6.4x	6.0x	6.4x	6.3x	5.9x	2,054
25-50	7.2x	7.0x	7.0x	6.8x	6.9x	6.7x	1,653
50-100	8.3x	8.5x	8.0x	8.1x	8.0x	7.7x	1,143
100-250	9.3x	9.1x	9.6x	8.5x	10.0x	8.5x	648
250-500	10.9x	10.1x	10.7x	9.8x	8.0x	9.9x	100
Total	7.6x	7.6 x	7.2 x	7.2 x	7.2 x	6.9x	-
N =	500	333	295	388	142	-	5,598

Quality Premium – Buyouts Only

	2021	2022	2023	2024	YTD 2025	Total
Above Average Financials	8.2x	7.9x	8.2x	7.7x	7.3x	7.2x
Other Buyouts	6.5x	6.6x	6.4x	6.7x	7.0x	6.3x
Premium / (Discount)	27%	20%	28%	15%	5%	14%
Incidence ⁽³⁾	63%	66%	48%	39%	50%	55%

Percentage of buyout deals where above-average financial performers were present





Data includes deals with Total Enterprise Values between \$10 - \$250 million

Select Janitorial and Sanitation M&A Transactions







<u>January 17, 2024</u>

- The merger creates an organization with nearly \$5 billion in annual revenue, a team of almost 6,000 associates across 180 locations, and over 100,000 branded and exclusive products
- This combined entity is now one of the largest distribution platforms in North America, offering a wide range of supplies in JanSan, facility care, foodservice, and industrial packaging



New name pending

August 11, 2025

- The company will leverage Imperial Dade's national logistics platform and BradyPLUS's regional market expertise to enhance service, expand customer reach, strengthen supplier partnerships, and accelerate growth
- Upon combination with Imperial Dade, the merged entities will result in annual revenue of \$10 billion and an organization with more than 200 locations, over 10,000 employees, and an extensive portfolio spanning janitorial, foodservice, packaging, and safety products

Source: PRNewswire

About Peapack Private Bank & Trust

Peapack Private Bank & Trust (NASDAQ:PGC) is a 104-year-old boutique commercial bank with total assets of \$7.4 billion and AUM of \$12.9 billion as of 9/30/2025. Business segments include Wealth Management, Investment Banking, Commercial Real Estate, Peapack Capital (Equipment Finance), and Retail Banking

Select Janitorial/Sanitation Deal Experience



has been acquired by



a portfolio company of



*Exclusive Advisor to Seller

Hospitality Supplies Distributor

Strategic Alternatives Project

Exclusive Advisor to Company



has been acquired by



*Exclusive Advisor to Seller

What Makes Us Different

- ✓ Middle Market Experts
- ✓ Senior-Level Attention
- ✓ Independent, Objective Advice
- ✓ Unparalleled Resources
- ✓ Customized Solutions
- ✓ Honorable Business Practices
- ✓ One Team

Our Team



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Corporate Finance Advisory



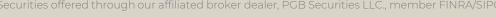


Capital Formation



Structured Finance Solutions

^{*}Transactions completed by PPB&T professionals at previous firms





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